



EVAN9407 Church Revitalization & Strategic Leadership

Dr. Jake Roudkovski
Director, Doctor of Ministry Program
Professor of Evangelism and Pastoral Leadership
New Orleans Baptist Theological Seminary
3939 Gentilly Boulevard
New Orleans, LA 70126
(800) 662-8701, Ext. 3726,
Email: jaker@nobts.edu

NOBTS Mission Statement

The mission of the New Orleans Baptist Theological Seminary is to equip leaders to fulfill the Great Commission and the Great Commandments through the local church and its ministries.

NOBTS Core Values and Core Value Focus

The Seminary's core values are: (1) Doctrinal Integrity, (2) Spiritual Vitality, (3) Mission Focus, (4) Characteristic Excellence, and (5) Servant Leadership. The 2017-18 core value focus is Servant Leadership.

Course Description

The purpose of this seminar is to identify factors common to leaders and their churches which have experienced growth from a plateau or declining position. The factors associated with church health and revitalization will be compared and contrasted with characteristics of churches experiencing plateau and decline. Implications will be drawn for strategic planning, the S.B.C., and the personal development of the church's leaders.

Student Learning Outcomes

1. Students will explore biblical and theological foundations for church revitalization and strategic leadership.
2. Students will become familiar with significant literature on church revitalization and strategic leadership.
3. Students will examine a relationship between strategic leadership and church revitalization.
4. Students will identify essential leadership skills necessary for church revitalization.
5. Students will develop specific leadership strategies for revitalizing churches experiencing plateau and decline.

Required Textbooks

Adair, John. *Strategic Leadership: How to Think and Plan Strategically and Provide Direction*. Philadelphia: Kogan Page, 2010.

- Damazio, Frank. *Strategic Church: a Life-Changing Church in an Ever-Changing Culture*. Grand Rapids: Baker Books, 2012.
- Davis, Andrew. *Revitalize: Biblical Keys to Helping Your Church to Come Alive Again*. Grand Rapids: Baker Books, 2017.
- Henard, William. *Can These Bones Live?* Nashville: B@H Publishing Group, 2015.
- Hughes, Richard L., Katherine Colarelli Beatty, and David L. Dinwoodie. *Becoming a Strategic Leader: Your Role in Your Organization's Enduring Success*. San Francisco: Jossey-Bass, 2014.
- Olsen, David. *Discovering Your Leadership Style: The Power of Chemistry, Strategy, and Spirituality*. Downers Grove, IL: Intervarsity Press, 2014.
- Rainer, Thom. *Autopsy of a Deceased Church: 12 Ways to Keep Yours Alive*. Nashville: B@H Publishing Group, 2014.
- Malphurs, Aubrey and Gordon E. Penfold. *Re:Vision: The Key to Transforming Your Church*. Grand Rapids: Baker Books, 2014.
- McIntosh, Gary. *There is Hope for your Church: First Steps to Restoring Health and Growth*. Grand Rapids: Baker Books, 2012.
- McIntosh, Gary and Charles Arn. *What Every Pastor Should Know: 101 Indispensable Rules of Thumb for Leading Your Church*. Grand Rapids: Baker Books, 2013.

Seminar Assignments

1. Reading and Review of Books - Each student will read and review the required textbooks. Each review must include: title page, a synopsis of major themes of the book, a critical analysis of strengths and limitations of the book, an evaluation of the degree to which the author accomplishes the purpose, and several principles (3-5) the student can derive for church revitalization and strategic leadership. Each review is to be 4-6 pages, double-spaced, employing Turabian.
2. Dialogue/Discussion/Presentation - Students will discuss the required textbooks with the professor. Be prepared to discuss and present concepts/issues in each book as well as to dialogue about its relevance to church revitalization and strategic leadership. Students will be required to address specific aspects from each book as instructed by the professor. Active dialogue is expected. If a student is not prepared to discuss any book and demonstrates insufficient knowledge of a book, an additional assignment may be given to the student.
3. Case Study of a Biblical Leader - Students will develop a Case Study of a Biblical leader who modeled strategic leadership. The Case Study will employ the Seven Functions of Strategic Leadership in Part Two of *Strategic Leadership* by John Adair. The Case Study should include: a brief description of the strategic personality of the Biblical leader, two examples from the life of the Biblical leader for each of the Seven Functions of Leadership, and a discussion of 4-6 applications from the case study for church revitalization. The Case Study is to be 8-10 pages, double-spaced. Choices of Biblical leaders for the Case Study: Noah, Abraham, Joseph, Moses, Joshua, David, Ezra, Nehemiah, Daniel, Jesus, Peter, and Paul. Students must email Dr. Roudkovski their first, second, and third choices of Biblical leaders. The professor will assign the leaders based on the order in which he receives the emails.
4. Congregational Case Study - Students will develop a Congregational Case Study of a church that has experienced a significant turnaround. The list of potential churches will be provided on the first day of the seminar. The Congregational Case Study should employ Church Revitalization Model developed by Gary McIntosh in *There's Hope for Your Church: First Steps to Restoring Health and Growth*. The Case Study should include the following components: an

assessment of the selected church's current context (location, community profile, pertinent demographic information, and a five-year average of worship attendance, budget receipts, baptisms, and other additions), a discussion of the church's current stage of revitalization based on Chapter 13 by McIntosh, and an analysis of the twelve components (book chapters) of church revitalization in the selected church. The assignment should be 8-10 pages, double-spaced employing Turabian. More information about the Congregational Case Study will be given on the first day of the seminar.

5. Major Research Paper - Students are required to submit a major research paper (**at least 22-25 pages, double-spaced body**) on a topic related to church revitalization and strategic leadership. The topic must be approved by the professor, and should reference at least 12-15 sources, to be a combination of books, journal articles, research reports, doctoral dissertations and projects while employing Turabian style.
6. Professional Society/Academic Journal Research - Students will research a professional society or an academic journal of their choice highlighting requirements for submission/presentation. No formal paper is required for this segment of the assignment: however, each student will be expected to share his or her findings with the class. Furthermore, each student will adjust his or her Major Research Paper to meet the requirements for submission/presentation in the selected professional society/academic journal. The modified version of the Major Research Paper will be submitted to the professor. More information about the assignment will be available on the first day of the seminar.

Schedule of Seminar Sessions

This seminar will be taught in a non-traditional format. Since the seminar will only meet four times during the semester, students should take careful note of the assignments and the corresponding due dates given below. All assignments are to be uploaded in Blackboard, no later than 11 p.m. on Wednesday preceding the seminar. Students are to bring a hard copy of all assignments to the professor on the due date. The seminar will meet on the NOBTS Campus in the Sanders Center for Ministry Excellence Classroom.

Thursday, February 1: 8:00 a.m. – 5:00 p.m.

Introductions and Review of Assignments

Revitalize: Biblical Keys to Helping Your Church to Come Alive

Can These Bones Live?

Autopsy of a Deceased Church

Re:Vision: The Key to Transforming Your Church

There is Hope for Your Church

Thursday, March 8: 8:00 a.m. – 5:00 p.m.

Strategic Leadership

Strategic Church

Becoming a Strategic Leader

Discovering Your Leadership Style

What Every Pastor Should Know

Thursday, April 5: 8:00 a.m. – 5:00 p.m.

Case Study of a Biblical Leader

Congregational Case Study

Thursday, May 17: 8:00 a.m. – 5:00 p.m.

Major Research Paper

Professional Society/Academic Journal

Course Evaluation

Reading and Review of Books - 20%
Dialogue/Discussion/Presentation -10%
Case Study of a Biblical Leader - 15%
Congregational Case Study-15%
Major Research Paper - 30%
Professional Society/Academic Journal - 10%



Blackboard
learn⁺_™



Click [HERE](#) for a link to Helpful Playlist, including topics on how to view your grades, submit assignments, and post on the discussion board.

Click [HERE](#) for a video tutorial on how to navigate Blackboard and enroll in courses.

Click [HERE](#) to sign up for a one-on-one virtual assistance opportunity with ITC personnel. *Make sure to schedule your appointment at least 2 weekdays in advance.

Be sure to write down any questions you may have concerning Blackboard and bring them to the orientation session. ITC Student Support will be present and able to assist you with your inquiries.

If you have any further questions feel free to contact us at

blackboardhelpdesk@nobts.edu

Selected Bibliography

Revitalization, Church Growth, and Church Health

- Adizes, Ichak. *Corporate Lifecycles: How and Why Corporations Grow and Die and What To Do About It*. Paramus, NJ: Prentice Hall, 1988.
- Ahlen, J. Timothy, and J. V. Thomas. *One Church, Many Congregations: The Key Church Strategy*. Nashville: Abingdon Press, 1999.
- Anderson, Andy. *Effective Methods of Church Growth: Growing the Church by Growing the Sunday School*. Nashville: Broadman Press, 1985.
- _____. *The Growth Spiral: The Proven Step-By-Step Method for Calculating and Predicting Growth Potential in Your Church*. Nashville: Broadman & Holman, 1993.
- Anderson, Leith. *A Church for the 21st Century*. Minneapolis: Bethany House Publishers, 1992.
- Anthony, Micheal J., and Mick Boersma. *Moving On Moving Forward: A Guide for Pastors in Transition*. Grand Rapids: Zondervan, 2007.
- Arn, Charles. *How to Start a New Service*. Grand Rapids: Baker Books, 1997.
- _____. "Multiple Worship Services and Church Growth." *Journal of the American Society for Church Growth* 7:73-104.
- Arn, Charles; Donald McGavran; and Win Arn. *Growth: A New Vision for the Sunday School*. New rev. ed. Pasadena: Church Growth Press, 1980.
- Arn, Win. *The Church Growth Ratio Book*. Pasadena: Church Growth, 1987.
- _____. *The Pastor's Church Growth Handbook*. Pasadena: Church Growth Press, 1979.
- _____. *The Pastor's Church Growth Handbook*. Vol. II. Pasadena: Church Growth Press, 1982.
- Arn, Win, and Charles Arn. *Catch the Age Wave: A Handbook for Effective Ministry with Senior Adults*. Grand Rapids: Baker Books, 1993.
- Avery, William O. *Revitalizing Congregations: Refocusing and Healing Through Transitions*. The Alban Institute, 2002.
- Barna, George. *Finding a Church You Can Call Home: The Complete Guide to Making One of the Most Significant Decisions of Your Life*. Ventura: Regal Books, 1992.
- _____. *The Frog in the Kettle: What Christians Need to Know about Life in the Year 2000*. Ventura: Regal Books, 1990.
- _____. *Turn-around Churches: How to Overcome Barriers to Growth and Bring New Life to an Established Church*. Ventura: Regal Books, 1993.
- _____. *User Friendly Churches: What Christians Need to Know about the Churches People Love to Go To*. Ventura: Regal Books, 1991.
- _____. *Evangelism That Works: How to Reach Changing Generations with the Unchanging Gospel*. Ventura: Regal Books, 1995.
- Bast, Robert L. *Attracting New Members*. Monrovia: Church Growth, Inc., 1988.

- Benjamin, Paul. *The Growing Congregation*. Lincoln, Ill.: Lincoln Christian College Press, 1972.
- Bisagno, John R. *How to Build an Evangelistic Church*. Nashville: Broadman Press, 1971.
- Buttry, Daniel. *Bring Your Church Back to Life: Beyond Survival Mentality*. Valley Forge: Judson Press, 1988.
- Cahill, Dennis J. *Lifestyle Market Segmentation*. Binghamton, NY: Haworth, 2006.
- Callahan, Kennon L. *A New Beginning for Pastors and Congregations: Building an Excellent Match Upon Your Shared Strengths*. San Francisco: Jossey-Bass, 1999.
- Clapp, Steve, and Cindy Hollenberg Snider. *Creating Quality in Ministry: Insights on How Quality Can Sharpen and Focus Today's Local Church Ministry*. Elgin, Ill.: The Andrew Center, 1995.
- Cohen, The Heart of Change: Real-Life Stories of How People Change Their Organizations. Boston, MA: Harvard Business Press, 2002.
- _____. *The Heart of Change Field Guide: Tools and Tactics for Leading Change in Your Organization*. Boston, MA: Harvard Business School Press, 2005.
- Cordeiro, Wayne. *Doing Church as a Team*. Ventura: Regal Books, 2001.
- Crandall, Ron. *Turn Around Strategies for the Small Church*. Nashville: Abingdon, 1995.
- Dempsey, Ron D. *Faith Outside the Walls: Why People Don't Come and Why the Church Must Listen*. Macon, Ga.: Smyth & Helwys Publishing, Inc., 1997.
- Deymaz, Mark. *Building a Healthy Multi-Ethnic Church: Mandate, Commitments, and Practices of a Diverse Congregation*. San Francisco: Jossey-Bass, 2007.
- Dobson, Ed. *Starting a Seeker Sensitive Service: How Traditional Churches Can Reach the Unchurched*. Grand Rapids: Zondervan Publishing House, 1993.
- Drucker, Peter F. *Innovation and Entrepreneurship*. New York, NY: HarperBusiness, 1985.
- Dudley, Carl S. *Where Have All Our People Gone?: New Choices for Old Churches*. New York: The Pilgrim Press, 1979.
- _____, and Sally A. Johnson. *Energizing the Congregation: Images That Shape Your Church's Ministry*. Louisville: Westminster/John Knox Press, 1993.
- Easum, William. *Dancing with Dinosaurs: Ministry in a Hostile and Hurting World*. Nashville: Abingdon Press, 1993.
- _____. *How to Reach Baby Boomers*. Nashville: Abingdon Press, 1992.
- Easum, Bill, and Dave Travis. *Beyond the Box: Innovative Churches That Work*. Loveland: Group, 2003.
- Fitch, James E. *Building a Great Church Through the Sunday School: A Pastor's Guide*. Nashville: Convention Press, 1992.
- Fowler, Harry H. *Breaking Barriers of New Church Growth: Increasing Attendance from 0-150*. Rocky Mount, N.C.: Creative Growth Dynamics, Inc., 1988.
- Gaede, Beth Ann. *Size Transitions in Congregations*. The Alban Institute, 2001.

- Getz, Gene A. *Sharpening the Focus of the Church*. Rev. ed. Wheaton: Victor Books, 1984.
- George, Carl F. *How to Break Growth Barriers: Capturing Overlooked Opportunities for Church Growth*. Grand Rapids: Baker Books, 1993.
- _____. *Church for the Unchurched*. Nashville: Abingdon, 1996.
- Gleason, Michael. *Building on Living Stones: New Testament Patterns and Principles of Renewal*. Grand Rapids: Kregel Publications, 1996.
- Green, Hollis L. *Why Churches Die: A Guide to Basic Evangelism and Church Growth*. Minneapolis: Bethany Fellowship, 1972.
- Grogan, Paul S., and Tony Proscio. *Comeback Cities: A Blueprint for Urban Neighborhood Revival*. Boulder: Westview, 2000.
- Guder, Darrell L., ed. *Missional Church: A Vision for the Sending of the Church in North America*. Grand Rapids: Wm. B. Eerdmans Publishing Co., 1998.
- Hadaway, C. Kirk. *Church Growth Principles: Separating Fact from Fiction*. Nashville: Broadman Press, 1991.
- Hale, J. Russell. *The Unchurched: Who They Are and Why They Stay Away*. San Francisco: Harper & Row, 1980.
- Hammett, Edward H., with James R. Pierce. *Reaching People Under 40 While Keeping People Over 60: Being Church for All Generations*. St. Louis: Chalice, 2007.
- Haugk, Kenneth C. *Reopening the Back Door: Answers to Questions about Ministering to Inactive Members*. St. Louis: Tebunah Ministries, 1992.
- Herrington, Jim; Mike Bonem; and James H. Furr. *Leading Congregational Change: A Practical Guide for the Transformational Journey*. San Francisco: Jossey-Bass, 2000.
- Hemphill, Ken. *The Bonsai Theory of Church Growth*. Nashville: Broadman Press, 1991.
- Hemphill, Ken, and R. Wayne Jones. *Growing an Evangelistic Sunday School*. Nashville: Broadman Press, 1989.
- Hendricks, William D. *Exit Interviews: Revealing Stories of Why People Are Leaving the Church*. Chicago: Moody Press, 1993.
- Hesselgrave, David J., and Edward Rommen. *Contextualization: Meanings, Methods, and Models*. Pasadena: William Carey, 2000.
- Hoge, Dean R., and David A. Roozen, eds. *Understanding Church Growth and Decline: 1950-1978*. New York: Pilgrim Press, 1979.
- Hunter, George G., III. *Church for the Unchurched: The Rebirth of "Apostolic Congregations" Across the American Mission Field*. Nashville: Abingdon Press, 1996.
- _____. *The Contagious Congregation: Frontiers in Evangelism and Church Growth*. Nashville: Abingdon Press, 1979.
- _____. *Your Church Has Personality: Find Your Focus—Maximize Your Mission*. Lima, Ohio: Fairway Press, 1997.
- Kotter, John P. *A Sense of Urgency*. Boston, MA: Harvard Business Press, 2008.

- Lewis, Robert, with Rob Wilkins. *The Church of Irresistible Influence*. Grand Rapids: Zondervan, 2001.
- Logan, Robert E., and Thomas T. Clegg. *Releasing Your Church's Potential: A Natural Church Development Resource Kit*. Carol Stream, Ill.: ChurchSmart Resources, 1998.
- Macchia, Stephen A. *Becoming a Healthy Church: 10 Characteristics*. Grand Rapids: Baker Books, 1999.
- MacNair, Donald J. *The Growing Local Church*. Grand Rapids: Baker Book House, 1975.
- Mains, David. *Healing the Dysfunctional Church Family*. Wheaton: Victor Books, 1992.
- Malphurs, Aubrey. *Ministry Nuts and Bolts: What They Don't Teach Pastors in Seminary*. Grand Rapids: Kregel Publications, 1997.
- _____. *Pouring New Wine into Old Wineskins: How Change a Church without Destroying It*. Grand Rapids: Baker Books, 1993.
- Mann, Alice. *Raising the Roof: The Pastoral-to-Program Size Transition*. The Alban Institute, 2001.
- Mann, Alice. *The In-Between Church: Navigating Size Transitions in Congregations*. Bethesda, Md.: The Alban Institute, 1998.
- Martin, Glen, and Gary McIntosh. *The Issacher Factor: Understanding Trends that Confront Your Church and Designing a Strategy for Success*. Nashville: Broadman & Holman Publishers, 1993.
- McGavran, Donald A. *How Churches Grow: The New Frontiers of Mission*. Eugene, Wipf and Stock, 1955.
- _____. *Understanding Church Growth*. 3rd ed. Revised by C. Peter Wagner. Grand Rapids: Eerdmans, 1990.
- _____. *Ten Steps for Church Growth*. San Francisco: Harper & Row, 1977.
- McGavran, Donald A., and George G. Hunter, III. *Church Growth: Strategies That Work*. Nashville: Abingdon Press, 1980.
- McIntosh, Gary. *Make Room for the Boom . . . or Bust: Six Church Models for Reaching Three Generations*. Grand Rapids: Fleming H. Revell, 1997.
- _____. *Three Generations: Riding the Waves of Change in Your Church*. Grand Rapids: Fleming H. Revell, 1995.
- _____. *Thriving Churches in the Twenty-First Century*. Grand Rapids: Kregel, 2006.
- Mead, Loren B. *The Once and Future Church: Reinventing the Congregation for a New Mission Frontier*. Bethesda: The Alban Institute, 1991.
- _____. *Transforming Congregations for the Future*. Bethesda: The Alban Institute, 1994.
- Miller, Craig Kennet. *Next Church. Now: Creating New Faith Communities*. Nashville: Discipleship Resources, 2000.
- Mims, Gene. *The Kingdom Focused Church: A Compelling Image of an Achievable Future*. Nashville: Broadman and Holman, 2003.

- _____. *Kingdom Principles for Church Growth*. Nashville: Convention Press, 1994.
- Morris, George E., ed. *Rethinking Congregational Development: Nine Church Leaders Speak Out on the Revitalization of Existing Congregations and the Development of New Ones*. Nashville: Discipleship Resources, 1984.
- Munday, Paul. *Change and the Established Congregation*. Elgin, Ill.: The Andrew Center, 1994.
- _____. *Unlocking Church Doors: 10 Keys to Positive Change*. Nashville: Abingdon Press, 1997
- Olson, David T. *The American Church in Crisis*. Grand Rapids: Zondervan, 2008.
- Perry, Lloyd M., and Norman Shawchuck. *Revitalizing the Twentieth-Century Church*. Chicago: Moody Press, 1982.
- Peters, Tom, and Nancy Austin. *A Passion for Excellence: The Leadership Difference*. New York: Warner Books, 1985.
- Rainer, Thom S. *Breakout Churches*. Grand Rapids: Zondervan, 2005.
- _____. *Eating the Elephant: Bite-Sized Steps to Achieve Long-Term Growth in Your Church*. Nashville: Broadman & Holman Publishers, 1994.
- _____. *Effective Evangelistic Churches: Successful Churches Reveal What Works, and What Doesn't*. Nashville: Broadman & Holman Publishers, 1996.
- _____. *High Expectations: The Remarkable Secret of Keeping People in Your Church*. Nashville: Broadman & Holman Publishers, 1999.
- Regele, Mike, with Mark Schultz. *Death of the Church*. Grand Rapids: Zondervan Publishing House, 1995.
- Roberts, Bob, Jr. *The Multiplying Church: The New Math for Starting New Churches*. Grand Rapids: Zondervan, 2008.
- Roozen, David A., and C. Kirk Hadaway. *Church and Denominational Growth: What Does (and Does Not) Cause Growth or Decline*. Nashville: Abingdon Press, 1993.
- Roxburgh, Alan, with Mike Regele. *Crossing the Bridge: Church Leadership in a Time of Change*. Costa Mesa, Calif.: Percept Group, Inc., 2000.
- Ruffcorn, Kevin E. *Rural Evangelism: Catching the Vision*. Minneapolis: Augsburg, 1994.
- Rusaw, Rick, and Eric Swanson. *The Externally Focused Church*. Loveland: Group, 2004.
- Russell, Bob, with Rusty Russell. *When God Builds a Church: 10 Principles for Growing a Dynamic Church*. West Monroe: Howard Publishing, 2000.
- Saarinen, Martin F. *The Life Cycle of a Congregation*. Washington, D.C.: The Alban Institute, 1986.
- Sample, Tex. *Blue-Collar Ministry: Facing Economic and Social Realities of Working People*. Valley Forge: Judson Press, 1984.
- Schaller, Lyle E. *Activating the Passive Church: Diagnosis and Treatment*. Nashville: Abingdon Press, 1981.
- _____. *Discontinuity and Hope: Radical Change and the Path of the Future*. Nashville: Abingdon Press, 1998.

- _____. *A Mainline Turnaround: Strategies for Congregations and Denominations*. Nashville: Abingdon, 2005.
- Schwarz, Christian A. *Natural Church Development: A Guide to Eight Essential Qualities of Healthy Churches*. Carol Stream, Ill.: ChurchSmart Resources, 1996.
- Schwarz, Christian A., and Christoph Schalk. *Implementation Guide to Natural Church Development*. Carol Stream, Ill.: ChurchSmart Resources, 1998.
- Shawchuck, Norman, and Gustave Rath. *Benchmarks of Quality in the Church: 21 Ways to Continuously Improve the Content of Your Ministry*. Nashville: Abingdon Press, 1994.
- Southerland, Dan. *Transitioning: Leading Your Church through Change*. Grand Rapids: Zondervan Publishing House, 2000.
- Spader, Dann, and Gary Mayes. *Growing a Healthy Church*. Chicago: Moody Press, 1991.
- Steinke, Peter L. *Healthy Congregations: A Systems Approach*. Bethesda, Md.: The Alban Institute, 1996.
- _____. *How Your Church Family Works: Understanding Congregations as Emotional Systems*. Bethesda, Md.: The Alban Institute, 1993.
- Stetzer, Ed, and Mike Dodson. *Comeback Churches: How 300 Churches Turned Around and Yours Can Too*. Nashville: Broadman and Holman, 2007.
- Stetzer, Ed, and David Putman. *Breaking the Missional Code: Your Church Can Become a Missionary in Your Community*. Nashville: Broadman and Holman, 2006.
- Stewart, Carlyle Fielding. *African American Church Growth: 12 Principles of Prophetic Ministry*. Nashville: Abingdon Press, 1994.
- Sullivan, Bill M. *Ten Steps to Breaking the 200 Barrier*. Kansas City: Beacon Hill Press, 1988.
- Swetland, Kenneth L. *Facing Messy Stuff in the Church: Case Studies for Pastors and Congregations*. Grand Rapids: Kregel, 2005.
- Terry, John Mark. *Church Evangleism: Creating a Culture for Growth in Your Congregation*. Nashville: Broadman & Holman Publishers, 1997.
- Thumma, Scott, and Dave Travis. *Beyond Megachurch Myths: What We Can Learn from America's Largest Churches*. San Francisco: Jossey-Bass, 2007.
- Tillapaugh, Frank R. *The Church Unleashed: Getting God's People Out Where the Needs Are*. Ventura: Regal Books, 1982.
- Towns, Elmer L., gen. ed. *Evangelism and Church Growth: A Practical Encyclopedia*. Ventura: Regal Books, 1995.
- Towns, Elmer L; C. Peter Wagner, and Thom S. Rainer. *The Every Church Guide to Growth: How Any Plateued Church Can Grow*. Nashville: Broadman & Holman Publishers, 1998.
- Wagner, C. Peter. *Leading Your Church to Growth*. Ventura: Regal Books, 1984.
- _____. *Strategies for Church Growth: Tools for Effective Mission and Evangelism*. Ventura: Regal Books, 1987.

- _____. The Healthy Church. Ventura: Regal Books, 1996.
- _____. Your Church Can Grow: Seven Vital Signs of a Healthy Church. Ventura: Regal Books, 1976.
- Wagner, C. Peter, ed., with Win Arn and Elmer Towns. Church Growth: State of the Art. Wheaton: Tyndale House Publishers, 1986.
- Warren, Rick. The Purpose Driven Church: Growth without Compromising Your Message & Mission. Grand Rapids: Zondervan, 1995.
- White, James Emery. Rethinking the Church: A Challenge to Creative Resign in an Age of Transition. Grand Rapids: Baker Books, 1997.
- Whitesel, Bob. Growth by Accident, Death by Planning: How Not to Kill a Growing Congregation. Nashville: Abingdon, 2004.
- _____. Inside the Organic Church: Learning from 12 Emerging Congregations. Nashville: Abingdon, 2006.
- Whitesel, Bob, and Kent R. Hunter. A House Divided: Bridging the Generation Gaps in Your Church. Nashville: Abingdon, 2000.
- Williams, Gene. In the Shadow of the Steeple: The Vital Role of the Smaller Church in a Megachurch World. Kansas City: Beacon Hill Press, 2005.
- Wood, Gene. Leading Turnaround Churches. St. Charles: ChurchSmart Resources, 2001.
- Woods, C. Jeff. We've Never Done It Like This Before: 10 Creative Approaches to the Same Old Church Tasks. Washington, D.C.: The Alban Institute, 1994.
- Zielenbach, Sean. The Art of Revitalization: Improving Conditions in Distressed Inner-City Neighborhoods. New York: Garland Publishing, 2000.

Congregational and Community Analysis

- Ammerman, Nancy T., Jackson W. Carroll, Carl S. Dudley, and William McKinney, eds. *Studying Congregations: A New Handbook*. Nashville: Abingdon Press, 1998.
- Carroll, Jackson W., Carl S. Dudley, and William McKinney, eds. *Handbook for Congregational Studies*. Nashville: Abingdon, 1986.
- Cartwright, James V., Jr., ed. and comp. *Church and Community Survey Workbook: A Guide for Identifying Church Needs*. Nashville: Convention Press, 1970.
- Dudley, Carl S. *Basic Steps toward Community Ministry*. Bethesda, Md.: The Alban Institute, 1991.
- Dudley, Carl S., and Nancy T. Ammerman. *Congregations in Transition: A Guide for Analyzing, Assessing, and Adapting in Changing Communities*. San Francisco: Jossey-Bass, 2002.
- Easum, William M. *The Church Growth Handbook*. Nashville: Abingdon Press, 1990.
- _____. *The Complete Ministry Audit: How to Measure 20 Principles for Growth*. Nashville: Abingdon Press, 1996.
- Engel, James. *How Can I Get Them to Listen? A Handbook on Communication Strategy and Research*. Grand Rapids: Zondervan, 1977.

- Furr, James H., Mike Bonem, and Jim Herrington. *Leading Congregational Change Workbook*. San Francisco: Jossey-Bass, 2000.
- Gerber, Vergil. *God's Way to Keep a Church Going and Growing*. Glendale: Regal Books, 1973.
- Harrison, Michael I., and Arie Shirom. *Organizational Diagnosis and Assessment: Bridging Theory and Practice*. Thousand Oaks: Sage, 1999.
- Jung, L. Shannon, and Mary A. Agria. *Rural Congregational Studies: A Guide for Good Shepherds*. Nashville: Abingdon, 1997.
- Kraut, Allen I. *Organizational Surveys: Tools for Assessment and Change*. San Francisco: Jossey-Bass, 1996.
- McIntosh, Duncan, and Richard E. Rusbuldt. *Planning Growth in Your Church*. Valley Forge, Pa.: Judson Press, 1983.
- Rogers, Rolf E., and Jane Y. Fong. *Organizational Assessment: Diagnosis and Intervention*. Amherst: HRD Press, 2000.
- Schaller, Lyle E. *44 Questions for Congregational Self-Appraisal*. Nashville: Abingdon Press, 1998.
- _____. *Looking in the Mirror: Self-Appraisal in the Local Church*. Nashville: Abingdon Press, 1984.
- Sells, L. Ray, and Ronald K. Crandall. *The Small Membership Church—Growing, Caring, Serving: A Manual for Evangelism Ministries*. Nashville: Discipleship Resources, 1982.
- Smith, Ebbie C. *A Manual for Church Growth Surveys*. South Pasadena: William Carey Library, 1976.
- Waymire, Bob, and C. Peter Wagner. *The Church Growth Survey Handbook*. 3rd ed. Milpitas, Calif.: Global Church Growth, 1983.
- Weisbord, Marvin R. *Organizational Diagnosis: A Workbook of Theory and Practice*. Cambridge: Perseus Books, 1978.
- Wimber, John. *A Church Growth Diagnostic Clinic*. Pasadena: Fuller Evangelistic Association, 1977.

Leadership

- Anderson, Lynn. *Navigating the Winds of Change: How to Manage Change in the Church*. West Monroe, La.: Howard Publishing Co., 1994.
- Bandy, Thomas G. *Moving Off the Map: A Field Guide to Changing the Congregation*. Nashville: Abingdon, 1998.
- Barna, George. *The Power of Vision: How You Can Capture and Apply God's Vision for Your Ministry*. Ventura: Regal Books, 1992.
- _____. *Turning Vision into Action: Defining and Putting into Practice the Unique Vision God Has for Your Ministry*. Ventura: Regal Books, 1996.
- Bridges, William. *Managing Transitions: Making the Most of Change*. Reading, Mass.: Addison-Wesley Publishing Co., 1991.
- Brown, J. Truman, comp. *Visionary Leadership for Church Growth*. Nashville: Convention Press, 1991.

- Callahan, Kennon L. *Effective Church Leadership: Building on the Twelve Steps*. San Francisco: HarperSanFrancisco, 1990.
- _____. *Twelve Keys to an Effective Church: Strategic Planning for Mission*. San Francisco: HarperSanFrancisco, 1983.
- Carver, John. *Boards That Make a Difference: A New Design for Leadership in Nonprofit and Public Organizations*. 2nd ed. San Francisco: Jossey-Bass, Inc., 1997.
- Cladis, George. *Leading the Team-Based Church*. San Francisco: Jossey-Bass, 1999.
- Collins, James C., and Jerry I. Porras. *Built to Last: Successful Habits of Visionary Companies*. New York: HarperCollins, 1997.
- Dale, Robert D. *Leading Edge: Leadership Strategies from the New Testament*. Nashville: Abingdon Press, 1996.
- _____. *To Dream Again*. Nashville: Broadman Press, 1981.
- George, Carl F., and Robert E. Logan. *Leading and Managing Your Church*. Old Tappan: Fleming H. Revell Co., 1987.
- Habecker, Eugene B. *Rediscovering the Soul of Leadership: Inner Disciplines for the Effective Leader*. Wheaton: Victor Books, 1996.
- Kotter, John P. *Leading Change*. Boston: Harvard University Press, 1996.
- Kouzes, and Posner. *The Leadership Challenge*. 3rd ed. San Francisco: Jossey-Bass, 2002.
- Malphurs, Aubrey. *Advanced Strategic Planning: A New Model for Church and Ministry Leaders*. Grand Rapids: Baker Books, 1999.
- _____. *Developing a Dynamic Mission for Your Ministry: Finding Direction and making an Impact as a Church Leader*. Grand Rapids: Kregel Publications, 1998.
- _____. *Developing a Vision for Ministry in the 21st Century*. Grand Rapids: Baker Book House, 1992.
- _____. *Ministry Nuts and Bolts: What They Don't Teach Pastors in Seminary*. Grand Rapids: Kregel Publications, 1997.
- _____. *Pouring New Wine into Old Wineskins: How Change a Church without Destroying It*. Grand Rapids: Baker Books, 1993.
- _____. *Strategy 2000: Churches Making Disciples for the Next Millenium*. Grand Rapids: Kregel Publications, 1996.
- _____. *Values-Driven Leadership: Discovering and Developing Your Core Values for Ministry*. Grand Rapids: Baker Books, 1996.
- _____. *Vision America: A Strategy for Reaching a Nation*. Grand Rapids: Baker Books, 1994.
- Markham, Donna J. *Spiritlinking Leadership: Working through Resistance to Organizational Change*. Mahwah, N.J.: Paulist Press, 1999.
- Maxwell, John C. *Developing the Leader within You*. Nashville: Thomas Nelson Publishers, 1993.

- McNeal, Reggie. *Revolution in Leadership: Training Apostles for Tomorrow's Church*. Nashville: Abingdon Press, 1998.
- _____. *A Work of Heart: Understanding How God Shapes Spiritual Leaders*. San Francisco: Jossey-Bass, 2000.
- Miller, Calvin. *The Empowered Leader: 10 Keys to Servant Leadership*. Nashville: Broadman & Holman Publishers, 1995.
- Munday, Paul. *Unlocking Church Doors: 10 Keys to Positive Change*. Nashville: Abingdon Press, 1997.
- Schaller, Lyle E. *Strategies for Change*. Nashville: Abingdon Press, 1993.
- Stanley, Paul D., and J. Robert Clinton. *Connecting: The Mentoring Relationships You Need to Succeed in Life*. Colorado Springs: NavPress, 1992.
- Watkins, Michael. *Critical Success Strategies for New Leaders at All Levels: The First 90 Days*. Boston: The Harvard Business School, 2003.
- Weems, Lovett H., Jr. *Church Leadership: Vision, Team, Culture, and Integrity*. Nashville: Abingdon Press, 1993.
- Weese, Carolyn. *Eagles in Tall Steeples*. Nashville: Oliver Nelson Books, 1991.
- Westing, Harold J. *Create and Celebrate Your Church's Uniqueness: Designing a Church Philosophy of Ministry*. Grand Rapids: Kregel Resources, 1993.

Ph.D. Dissertations

- Cushman, James E. "Beyond Survival (the reemergence of the small church as the center of community in rural West Virginia)." Ph.D. diss., Union Institute and University, 1978.
- Farmer, Jeffrey C. "Church Planting Sponsorship: A Statistical Analysis of Sponsoring a Church Plant as a Means of Revitalization of the Sponsor Church." Ph.D. diss., New Orleans Baptist Theological Seminary, 2007.
- Holman, Ron B. "The Impact of Core Values on Church Revitalization: A Case Study of Emmanuel Baptist Church of Crestview, Florida." Ph.D. diss., New Orleans Baptist Theological Seminary, 2007.
- McRoberts, Omar Maurice. "Saving Four Corners: Religion and Revitalization in a Depressed Neighborhood." Ph.D. diss., Harvard University, 2000.
- Mung'oma, Stephen Masette. "Revitalization in the Church: A Study of Leadership in the Anglican Diocese of Kampala, Uganda." Ph.D. diss., Fuller Theological Seminary, School of World Mission, 2003.
- Suh, Myung Sung. "Small Groups: A Means of Revitalizing the Korean Church." Ph.D., Fuller Theological Seminary, School of Theology, 2005.

D.Min. Projects

- Alexander, Mark Linley. "Crossroads United Methodist Church in Recovery: A Study of the Incorporation and Effectiveness of Seven Essential Elements Necessary for Revitalization." D.Min., Asbury Theological Seminary, 2000.

- Allabough, Edwin Dunwoody, III. "The Development of a Model for Contemporary Worship in Established Churches with a History for the Purpose of Congregational Revitalization." D.Min., University of Dubuque Theological Seminary, 2000.
- Allen, Horace S. "Developing a Ministry Leadership Team for the Multicultural Urban Context of Trinity United Church of Christ, S. Louis, Missouri." D.Min., Regent University, 2004.
- Alvarez-Plaud, Milca C. "Revitalizing a Hispanic Congregation." D.Min., Drew University, 1991.
- An, Ki Chang. "Revitalization Through Enhancing the Eight Essential Qualities of Natural Church Development at Saesaem Church, Siheung, Korea." D.Min., Regent University, 2007.
- Bankhead, James Boyce. "Making and Maturing Disciples of Jesus: A Paradigm for Renovating, Restoring, and Renewing a Congregation." D.Min., Fuller Theological Seminary, 1993.
- Barton, Whaley S. "The Presbyterian Church of the Covenant: A Strategy for Initiating the Revitalization of Christ's Church." D.Min., Fuller Theological Seminary, 1984.
- Birkey, Delmar G. "The House Church: Ministry and Model for Revitalization." D.Min., Bethany Theological Seminary, 1986.
- Blair, William C. "Revitalizing a Small Plateaued Church Through the We Build People Discipleship Model." D.Min., Assemblies of God Theological Seminary, 2005.
- Bond, Kevin. "A Church Rediscovered Its Past: A Church's History Informing Present and Future Administration of Evangelism and Membership Care." D.Min., United Theological Seminary, 1997.
- Duce, Samuel Alan. "A Church Growth and Renewal Strategy for Monroe First Church of the Nazarene." D.Min., Fuller Theological Seminary, 1999.
- Dumire, Eileen. "From Invisibility and Death to Visibility and New Life: A Revitalization Process." D.Min., United Theological Seminary, 2005.
- Earley, James N. "Using a Small Group as a Means of Revitalization in a Small Membership Church." D.Min., Wesley Theological Seminary, 1996.
- Elliot, Donald A. "The Monroeville Presbyterian Church, a Case Study of the Revitalization of a Small Church." D.Min., Fuller Theological Seminary, 1980.
- Erickson, Bruce Donald. "A Theological Seed Model for Church Development and Revitalization in Urban Educational Settings." D.Min., Fuller Theological Seminary, 1995.
- Fisher, Clifford Norton. "A Methodology for Revitalization of Nazarene Churches in California's Central Valley." D.Min., Fuller Theological Seminary, 2001.
- Fredrickson, Kurt Norman. "Bright Tomorrows, Revitalizing an Established Congregation-Simi Covenant Church." D.Min., Fuller Theological Seminary, 1992.
- Friz, A. Mark. "A Strategy for the Sustained Revitalization of St. Paul's Evangelical Free Church in St. Louis." D.Min., Fuller Theological Seminary, 2001.
- Goebel, Joan Elaine. "Church Revitalization Through Worship Evangelism." D.Min., University of Dubuque Theological Seminary, 2003.
- Goerss, John Mark. "Exploring and Developing a Plan for Congregational Renewal at Grace Lutheran Church, Livingston, New Jersey." D.Min., Drew University, 1980.

Hannan, Matthew G. "Building a Church Worth Going to: A Guide to Revitalizing Declining and Static Churches." D.Min., Talbot School of Theology, Biola University, 1994.

Harding, Kevall J. "Creating a Leadership Model for a Transitional Church." D.Min., United Theological Seminary, 2006.

Heckman, John Eugene. "A Trinitarian Ontological Approach to the Congregational Revitalization of Loudsville United Methodist Church." D.Min., Asbury Theological Seminary, 2003.

Hedgeman, Robin Evette. "A Jump Start for Jesus: Pastoral Leadership for Revitalizing Local Congregations." D.Min., United Theological Seminary, 1996.

Hedgepeth, Bruce E. "Using NCD Principles to Guide Missional Revitalization Efforts a First Presbyterian Church, Deland, Florida." D.Min., Fuller Theological Seminary, 2002.

Higgs, Robert Douglas. "Cooperative Ministry in Congregational Transformation: The Work of the Atlantic City Presbyterian Mission Council." D.Min., Princeton Theological Seminary, 2006.